



Mr Maurici Lucena
Chief Executive Officer
Aena SME S.A.
Calle Peonías 12, 8ª planta
28042 Madrid, Spain

Cc Aena Board

Friday, 9th October 2020

Dear Maurici,

Environmental, Social and Governance (ESG) issues are at the core of TCI's investment process. As an active investor, we carefully review and engage with our portfolio companies to assess the suitability of their ESG plan.

Over the last few months, we have actively engaged with Aena on this topic. We would like to congratulate Aena, its management team and board members for the great work accomplished.

We believe Aena's plan goes a long way to make Aena a best-in-class company in the ESG field. Aena's ESG plan should be a blueprint for other companies.

TCI will vote in favour of the AENA climate plan.

Yours sincerely,

A handwritten signature in blue ink, appearing to read "CHohn", is positioned below the text "Yours sincerely,".

Christopher Hohn

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